

INTELLIGENCE COMMUNITY STAFF

22 August 1975

TO: General Wilson

We have received your copy of the OSR Memo entitled "Flexibility in Soviet Offensive Concepts: The Roles of Armor and other Ground Forces." But need guidance as to exactly what you wish us to do with this:

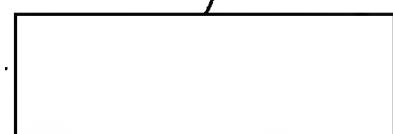
a. How urgent is the matter?

b. To whom do you want us to send this document?

It has been given considerable distribution already, e.g., DIA has received 151 copies both Codeword and non-Codeword.

Please advise.

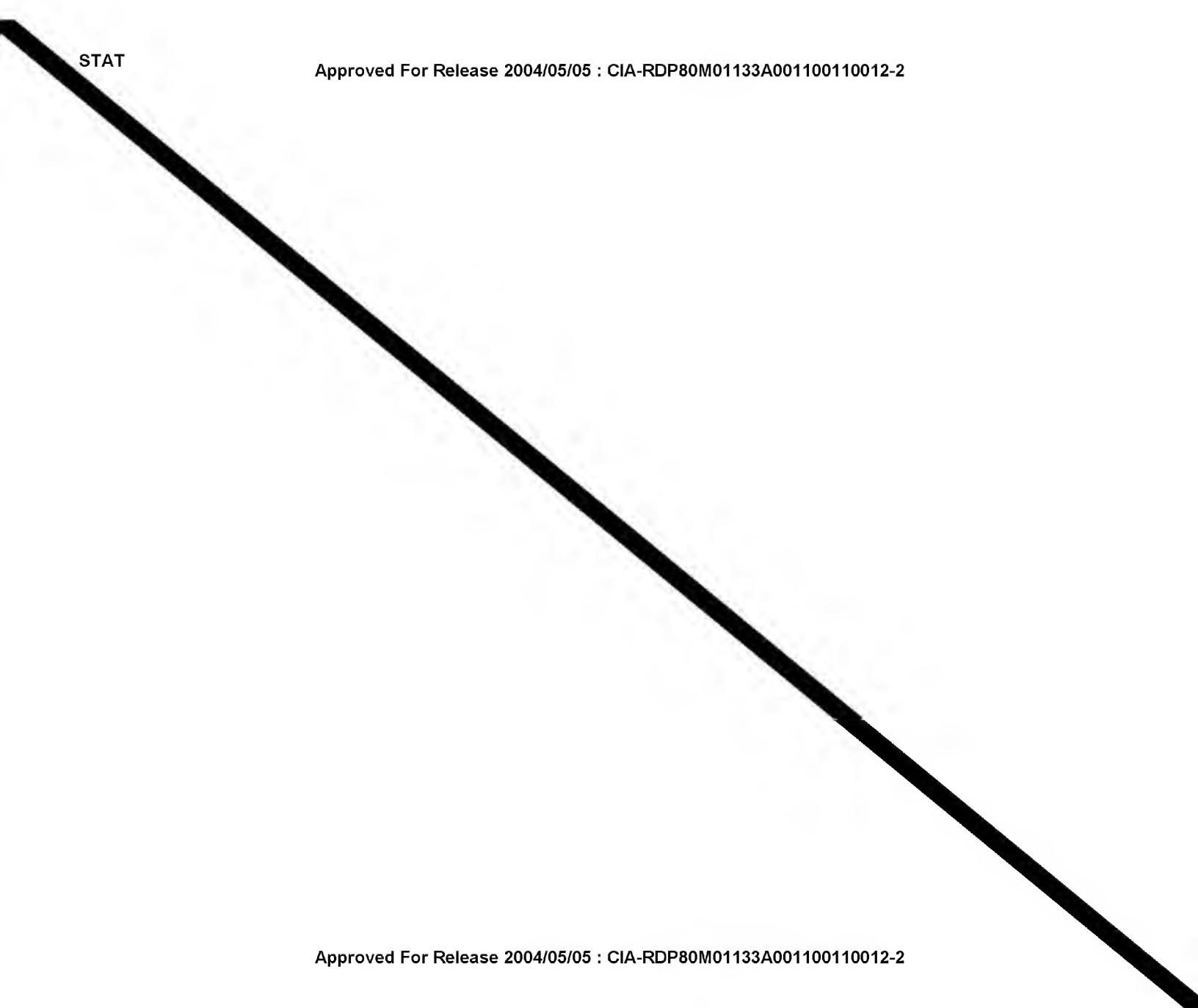
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Chief, IC/PRD/TB

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18 August 1975

MEMORANDUM FOR: Lt. General Samuel V. Wilson, USA  
Deputy to the DCI for the  
Intelligence Community

SUBJECT : Flexibility in Soviet Offensive  
Concepts: The Roles of Armor  
and Other Ground Forces

1. Attached please find six copies of the OSR paper on armor concepts and the list of recipients. We would appreciate your assistance in identifying consumers who are not normally on our regular dissemination.

2. As you recognize, this paper represents something of a departure from our regular publications which tend to focus on broader policy support issues. Your prodding plus the shortage of training materials noted by our analysts while visiting several military schools have persuaded us that there is a need for monographs on battlefield concepts. The armor concepts paper is a beginning.

3. We remain, at present, a bit uncertain as to how this paper might be used and whether or not it has the proper focus. We would appreciate your comments in this regard. Further, if there are particularly unexploited areas of intelligence where, within the normal course of our research program, we can be of assistance to your colleagues in the military schools, we will be happy to try.

4. In the course of talking to you about operational concepts and tactics, it has occurred to several of us

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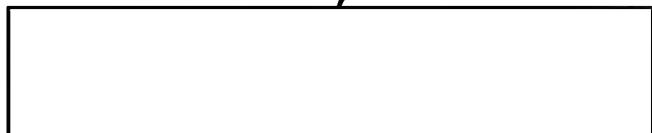
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that a seminar for instructors, sponsored by the IC Staff or DIA might be a useful means of exchanging ideas and current information. We would be happy to participate in such an event and lend whatever support we can.



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Chief  
Theater Forces Division, OSR

Attachments:  
As stated

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*Flexibility in Soviet Offensive Concepts:  
The Roles of Armor and Other Ground Forces*

**Secret**

SR RP 75-4  
July 1975

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Unauthorized Disclosure Subject to Criminal Sanctions



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CENTRAL INTELLIGENCE AGENCY  
Directorate of Intelligence  
July 1975

RESEARCH PAPER

Flexibility in Soviet Offensive Concepts:  
The Roles of Armor and Other Ground Forces

Preface

The arms reduction negotiations between NATO and the Warsaw Pact have focused renewed attention on the balance of forces in Central Europe. In this area, Western defense officials have been concerned by the size of Pact armored forces and the threat they pose to NATO. This concern has grown as Pact armored forces--already the world's largest--continue to increase in size and quality. This paper surveys the evolution of the basic types of units in the Soviet armored forces, how they are structured, and how they are to be used in the event of war.

The information on which this report is based comes from a variety of sources, some sensitive and not explicitly cited. Basic armor doctrine and tactics are reflected, however, in unclassified Soviet writings as well as in numerous defector reports and exercises.

*Comments and queries regarding this publication are welcome. They may be directed to [redacted] of the Theater Forces Division, Office of Strategic Research, code 143, extension [redacted].*

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### Summary

Soviet military planning in the nuclear era used to be based on the assumption that any war with NATO would be nuclear from the outset. Since the late sixties, however, Soviet operational concepts and weapon developments have reflected increasing stress on flexibility for nuclear or conventional war. The flexibility policy has occasioned some change in the expected combat role of armored forces, but that role is essentially the same in either type of conflict. And the Soviet tank force remains the largest in the world--a status which appears to be the result of several factors, including the offensive focus of Soviet land warfare doctrine as well as economic and institutional momentum.

Because their weapons and tactics had earlier been intended mainly for nuclear war, the Soviets had to deal with certain basic considerations in adapting to a policy of flexibility for conventional war:

- They could no longer rely exclusively on nuclear weapons to achieve the breakthrough in NATO defenses which must precede a massive offensive into enemy territory, a basic tenet of Soviet land warfare doctrine.
- NATO capabilities for stopping a conventional attack increased significantly with the proliferation of more effective antitank weapons.
- The massed forces required to create a breakthrough in NATO defenses during the conventional phase of a war would present a tempting target for the sudden introduction of nuclear weapons by the NATO forces, particularly if the breakthrough attempt were meeting with success.

The Soviets have taken steps over the past several years to compensate for these problems:

- The combined-arms tactics (and, to some extent, the more balanced force structure) which emerged in Soviet ground forces during World War II have been reemphasized with the return to conventional war planning.

- The number of tanks in the infantry arm of the ground forces has been increased.
- Artillery forces have been enlarged and improved as additional guns and new self-propelled artillery have been introduced into the force.
- The ground attack capabilities of the tactical air forces have been upgraded as aircraft with greater conventional payloads have entered service.
- In military exercises the Soviets continually rehearse tactics to maintain a dispersed posture during the conventional phase of a war for as long as possible before concentrating for a breakthrough of enemy defenses.

In attempting to break through well-prepared enemy defenses without the use of nuclear weapons, present Soviet doctrine calls for the assaulting forces to concentrate much of their artillery and combined-arms forces--primarily motorized rifle divisions--opposite a narrow sector of the defensive front. After an extensive artillery barrage, the combined-arms elements would be committed to secure a breach in the defenses through which large tank units would advance.

Because of the Soviets' commitment to tank warfare--underscored when they recently started large-scale production of a new generation of tanks--it is likely that Soviet offensive doctrine will continue to be based on large tank forces. The main impact of changes in land warfare policy has been, and probably will continue to be, on the equipment and tactics of the supporting arms.

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### Early Organization and Tactics

The Soviets' preeminence in number of tanks dates from the start of World War II. For a decade before then, however, they had experimented with various armored organizations and tactics. In the early thirties, the Soviets--like the Germans--agreed with the views of theoreticians like Lidell Hart, the British military commentator, that the tank had an independent role to play in battle. As a consequence, Soviet tank units were organized into independent brigades and corps and were to be used for critical breakthroughs of enemy defenses.

This organization was abandoned in the late thirties as its leading proponents fell victim to the Great Purge and their successors attempted to apply the lessons of a guerrilla war in Spain to large-scale European conflict. The result was that tanks were parceled out among infantry divisions as mobile firepower support.

The rapid destruction of the tank-supported infantry of the French army in May 1940 by a German blitzkrieg prompted the Soviets to reexamine the structure of their armored forces. They reestablished armored brigades and made them their basic armored maneuver unit in World War II. During that conflict, they used tank brigades independently and also combined them into tank armies to provide shock for an offensive. However, some tanks were still attached to infantry and mechanized units to provide firepower support.

In the final years of the war, the Soviets developed standard tactics against the Germans. Prior to an attack, massive preparatory bombardments by artillery and air forces were concentrated on a narrow sector of the enemy front. Norms were developed for the numbers of artillery pieces emplaced per kilometer of front, and several days were required to stockpile ammunition for each battle. Following the bombardment, infantry units would advance to secure a breach in the line through which armored and mechanized units would pass to envelop or pursue enemy forces.

The basic tactics employed in these operations brought the Soviets sustained successes and carried

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them in a series of leaps to Berlin. As a result, the operational concepts developed during the war became sanctioned as "historically correct" and have formed the basis for Soviet land warfare doctrine ever since.

In the years immediately following the war, a number of organizational changes occurred that were designed to incorporate some of the lessons of the war. Infantry, tanks, and artillery were integrated at the division level, resulting in a new ground forces structure. Of the three basic types of ground force divisions that evolved--rifle, tank, and mechanized--all included organic tank units. (See chart, next page.) Although the reorganization was accompanied by a reduction in the overall size of the forces, the number of divisions still totaled about 175. Of these, 100 were rifle divisions and the remainder mechanized or tank.

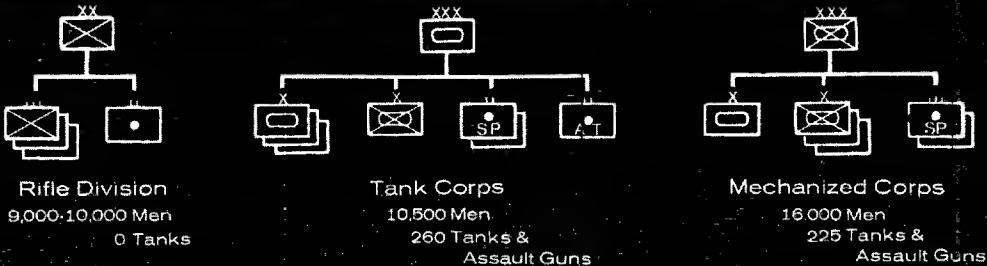
The Soviets did, however, continue to maintain large artillery formations and tactical air forces. During the latter stages of the war these forces had provided the firepower which had enabled the Soviets to break through heavily defended German lines time and time again. Soviet planners held that these tactics which had served them so well in World War II would be applicable in the future wars as well. This planning did not, however, reckon with the impact that tactical nuclear weapons would have on the operational doctrine of both sides.

#### Armor in the Era of Massive Nuclear Response

From the mid-fifties to about 1960, Soviet military planners and theoreticians were occupied with the problem of reconciling traditional ground offensive tactical concepts with the new nuclear arms environment. Initially, they decided that nuclear strikes could substitute for concentrated artillery and aerial bombardment, and artillery and tactical air forces were greatly reduced. Divisions were

## Changing Soviet Ground Force Organizational Pattern

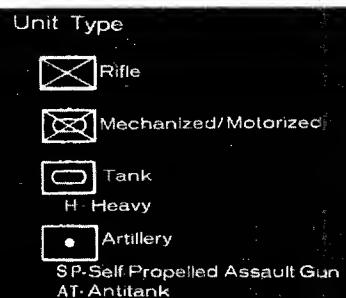
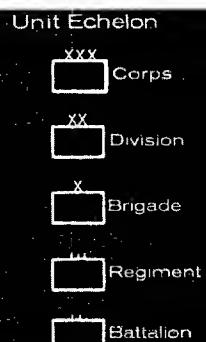
## World War II



## Post-World War II



## Present



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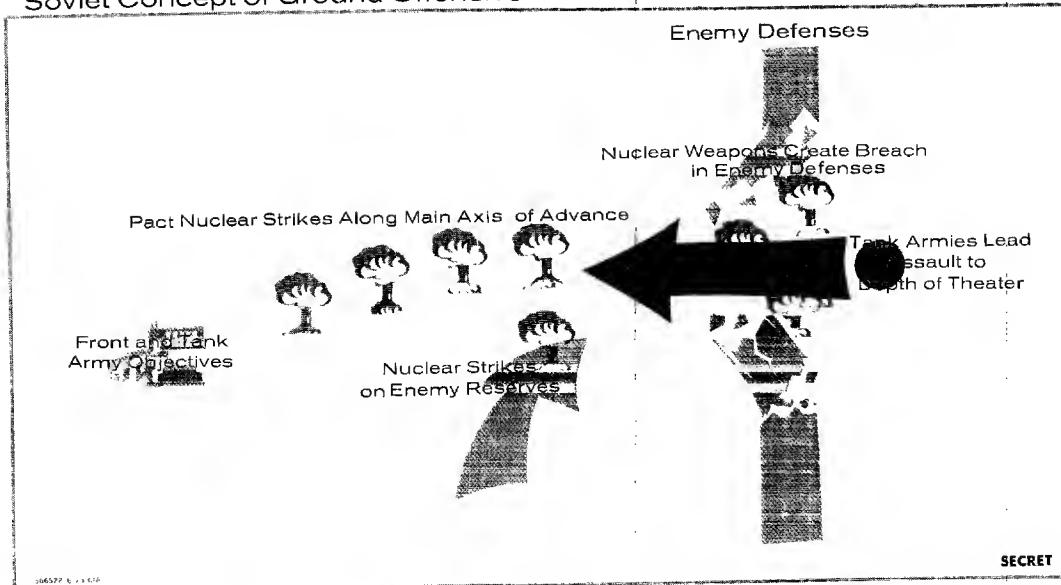
reduced in number and the ground forces were streamlined for nuclear combat. The large mechanized division, for example, was dropped, as were many of the divisional and nondivisional artillery units. Rifle divisions were given additional tanks so that they came to resemble the present-day Soviet motorized rifle division. Despite the reductions, the Soviets retained a sizable ground force comprising some 80 motorized rifle and 50 tank divisions.

As the USSR began to acquire strategic nuclear forces in the early sixties, Khrushchev, with an eye toward military economies and with the sympathies of proponents of strategic nuclear power within the military, exerted pressure for further reductions in the ground forces. War with the West, he argued, would be a decisive global conflict, its outcome determined largely by massive nuclear exchanges at the outset. Strategic exchanges also would decide any theater conflict.

Despite an emphasis on the decisiveness of strategic nuclear strikes and the lower priority assigned conventional forces in the early sixties, ground forces advocates managed to stave off further major reductions by arguing the imperatives of a large European ground campaign as part of a nuclear conflict with the West. As a result of their efforts, the role of ground forces in a nuclear conflict and the conduct of ground operations on a nuclear battlefield came to underlie--through the mid-sixties--the basic doctrinal rationale governing weapons procurement and tactical planning.

During this period the Soviet concept of ground operations in a nuclear environment viewed tank forces as having an even greater role than in World War II and the immediate postwar period. Soviet planners believed conditions on a nuclear battlefield would make unprecedented demands, as well as opportunities, for maneuver. Tank forces would be committed directly through gaps created by nuclear strikes

Soviet Concept of Ground Offensive in Nuclear War



to pursue surviving NATO troops, engage NATO reserves, and seize important areas in the NATO rear. (See diagram above.) Motorized infantry units would protect the flanks of advancing armored columns and deal with pockets of bypassed NATO forces.

Growing Concern for Flexibility and Conventional Capability

In the mid-sixties, Soviet military planners began once again to modify their views of the likely nature of a European conflict. Reacting to NATO's flexible-response strategy and benefiting from a more generous procurement climate for conventional forces following the ouster of Khrushchev, they began to plan for a war that, at least in its initial stages, would

involve large-scale conventional operations. At the same time, however, they continued to recognize that nuclear weapons could be introduced suddenly and at any time.

The concern for a period of conventional fighting presented the Soviet planners with certain basic problems. During a conventional period of conflict, the Soviets would have to rely on nonnuclear weapons to create gaps in NATO defenses. Yet, much of the conventional firepower of both ground and tactical air forces had fallen casualty to the "nuclear streamlining" of the late fifties and early sixties. Believing that NATO would resort to nuclear strikes if faced with rapid, extensive enemy penetration, Soviet planners had to deal with the conflicting demands of massing for conventional breakthrough and avoiding destruction by the enemy's sudden introduction of nuclear weapons. Complicating this problem was the fact that armored forces, the most flexible and survivable in the face of such a dilemma, had increasingly to confront improved antitank weapons in the hands of defenders. These concerns called for a fundamental rethinking to develop new weapons and tactics.

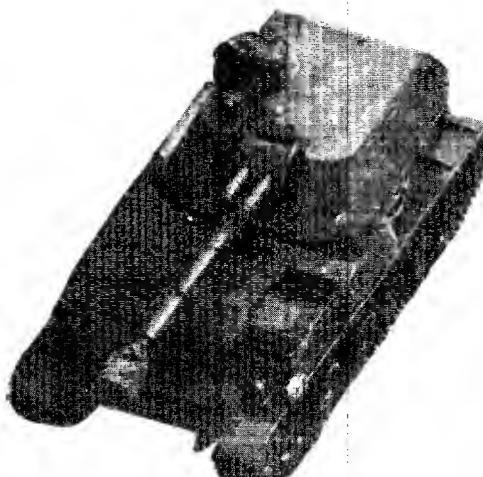
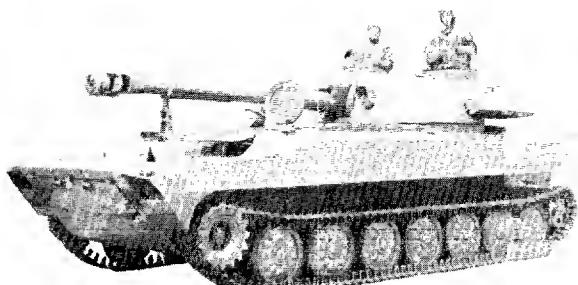
Growth of Conventional Artillery. In about 1966 the Soviets began to reintroduce some of the artillery that had been withdrawn from the ground forces under Khrushchev. The artillery in motorized rifle and tank divisions, for example, was increased by one-half to two-thirds: from 48 guns to 72 in the motorized rifle division and from 36 guns to 60 in the tank division. Except for tank divisions, which now have 12 guns less, the artillery strength of Soviet divisions has returned to the levels of the fifties.

Recent evidence indicates that the Soviets intend to increase divisional artillery even further. During the past few years, the number of guns in some Soviet divisions opposite China and in the western USSR have been increased to the point where these divisions now have more than half again as many guns as divisions in the forward area. This may be partly a reflection

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## New Soviet Self-Propelled Artillery



### Characteristics

122 mm  
17 Tons  
5  
1974

Gun  
Weight  
Crew  
Entered Service

152 mm  
26 Tons  
5  
1973

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grams will enhance Soviet ground attack capabilities in general, there has been no significant effort to improve the capability to provide close air support for mobile ground force units. The Soviets apparently intend to support these units primarily with artillery at least for the near term.

#### Overcoming Enemy Antitank Systems

Although it has been said many times that the best antitank weapon is another tank, recent Soviet writings appear to reflect a greater concern for NATO's antitank guided missiles (ATGMs) than for its tanks. Tank technology has changed little over the past decade while the effectiveness of antitank systems has increased significantly.

Even during the early sixties, when they were pre-occupied mainly with nuclear planning, the Soviets began to express concern for the increasing effectiveness of new antitank missiles. Khrushchev himself questioned the survivability of the USSR's large tank forces after viewing an impressive demonstration of a new Soviet antitank missile. Soviet planners, however, have revised tactics and initiated several force improvement programs in an attempt to cope with NATO's antitank threat.

Tactics. An important consideration in the Soviet approach to defeating NATO antitank defenses is a belief that the problem would not be limited simply to a confrontation between tanks and antitank systems. Rather, the Soviets envisage integrated NATO antitank defenses opposing a Warsaw Pact combined-arms attacking force composed of tanks, mechanized infantry, artillery, and possibly tactical air forces. Moreover, they see the Pact enjoying the advantage of massing forces for an assault along relatively narrow axes of advance of its own choosing.

Prior to an assault, defensive positions on these axes would be subjected to a 40- to 50-minute bombardment by artillery, including multiple rocket launchers, and possibly by tactical air forces. During the barrage,

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the assaulting infantry and tank units, using terrain to mask their advance, would try to position themselves for a rapid move to the dead zones inside the minimum ranges of the ATGMs. Smoke from shells and smoke generated by devices on the tanks would also be used to mask the assault. Antitank strongpoints which were not destroyed or suppressed by the preparatory barrage would then be engaged and overrun by assaulting infantry.

Technological Efforts to Defeat ATGMs. Work to reduce the vulnerability of tanks to ATGMs has been under way in the Soviet Union since at least the early sixties, most of it directed at defeating the HEAT (high explosive antitank) warheads. ATGMs, because of their relatively low velocity, rely exclusively on HEAT warheads, which are not dependent on velocity for penetration. Virtually all infantry antitank weapons in both NATO and the Warsaw Pact employ this same principle.\*

To provide better protection against HEAT ammunition, the Soviets have developed composite or layered armor arrays for their tanks. The T-55A, for example, has a plastic liner which was developed in the early sixties and which, according to the tank's manual, is designed to attenuate nuclear radiation. Western analysts have judged the lining's radiation protection properties to be poor, but tests of a similar lining against HEAT rounds have shown that it considerably degrades their effects. Although the liner does not stop penetration, it significantly reduces spalling, the behind-the-plate damage of a penetrating HEAT round, and diminishes the probability of a tank kill by 30 percent. Some T-62s reportedly also have a liner material, and the new Soviet tank, the T-72, reportedly has layered, "sandwich" armor that provides improved protection against HEAT ammunition.

\* Tanks and conventional antitank guns rely primarily on kinetic energy (KE) rounds to defeat enemy tanks. These rounds are dependent on high velocities for penetration, but the tremendous recoil forces generated in achieving these velocities prohibit the use of KE rounds with light antitank weapons.

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Tank Increases. Since the mid-sixties, Soviet motorized rifle divisions--mainly those in Eastern Europe and along the Sino-Soviet border--have been allotted an independent battalion of about 50 tanks. In about 1969, moreover, tank battalions in motorized rifle regiments began to receive an additional ten tanks. Taken together, these constitute an addition of about 80 tanks per motorized rifle division, or an increase of about 40 percent. Some first-line Soviet motorized rifle divisions, such as those in East Germany, now have as many as 250 tanks--only 75 less than a tank division. Such increases have not yet been identified in all motorized rifle divisions but are believed to be continuing.

The reason or reasons for the increase in tanks in what is already an armor-heavy force is not clear. The additional tanks may be simply to compensate for heavier losses that Soviet planners expect to sustain from improved antitank defenses and to enable assaulting units to overwhelm these defenses by sheer numbers. Certainly the additional tanks will improve the staying power of the units in light of the incremental equipment losses that could be expected in a conventional conflict. The addition of an independent tank battalion to the motorized rifle division will provide the division commander with a reserve maneuver force to commit at a critical point or to use piecemeal as replacements to sustain the combat regiments.

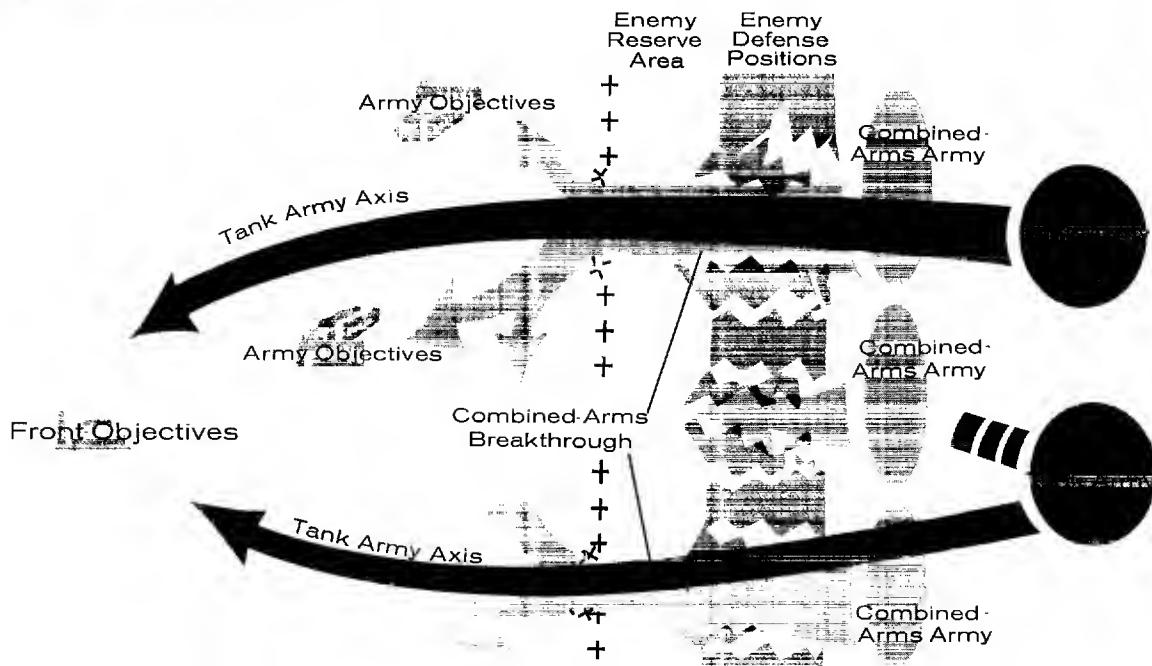
Soviet Combined-Arms Concept for the Offensive Breakthrough

In a conventional assault, the commander of a Soviet wartime front with three to five subordinate armies probably would hold his tank armies in reserve and commit the combined-arms armies to break through the enemy's defensive positions. (See diagram at right.) A modern combined-arms army with three to five motorized rifle and tank divisions would usually have an offensive operational zone 70 kilometers or so wide. In a breakthrough attempt, however, the army

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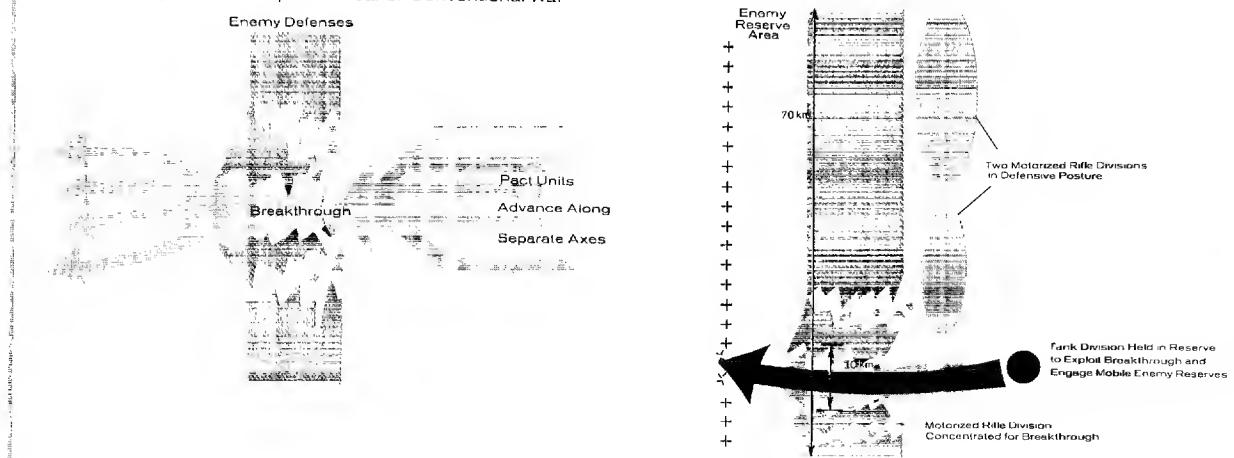
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### Probable Soviet Concept of Movement By Tank and Combined-Arms Armies of a Wartime Front



### Probable Operation of Individual Combined-Arms Army

#### The Dispersal Concept - Nuclear or Conventional War



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moving large attacking forces covertly, committing them from the march, dispersing them, and replacing anticipated large losses.

Tank Forces in a Modern Offensive

The Soviets envision three basic roles for tanks in a modern ground offensive.

- The tanks in motorized rifle divisions would be used to support infantry by providing mobile firepower during their assaults on enemy defenses.
- Once the defenses were penetrated, tank units would advance quickly through the gaps to defeat enemy reserves in a "meeting engagement."
- Tank units would then pursue retreating enemy units to the depth of the theater.

As Infantry Support. Because of their critical role in virtually every phase of an offensive, tanks are organic to all Soviet motorized infantry units from regimental echelon through army. Motorized rifle units down to battalion and company level-- although without organic tanks--probably would be

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assigned tanks from the regimental tank battalion for assault operations.

In a conventional campaign the Soviets would rely on motorized infantry supported by tanks and artillery to create conditions favorable for the commitment of the larger tank units.

In an assault the tank companies of a motorized rifle regiment would generally be used to form an initial echelon with motorized rifle companies. If heavy antitank defenses were encountered, they would first be engaged by artillery and long-range tank fire and then by dismounted infantry supported by machine-gun fire from their armored personnel carriers. The Soviets, in fact, anticipate that, in a conventional offensive, their infantry in most cases would be attacking on foot. (See photograph, page 21.)

If weak defenses were encountered, or if nuclear weapons were employed to neutralize enemy defensive positions, then tank units would be in the vanguard of the attack, followed by APC-mounted infantry.

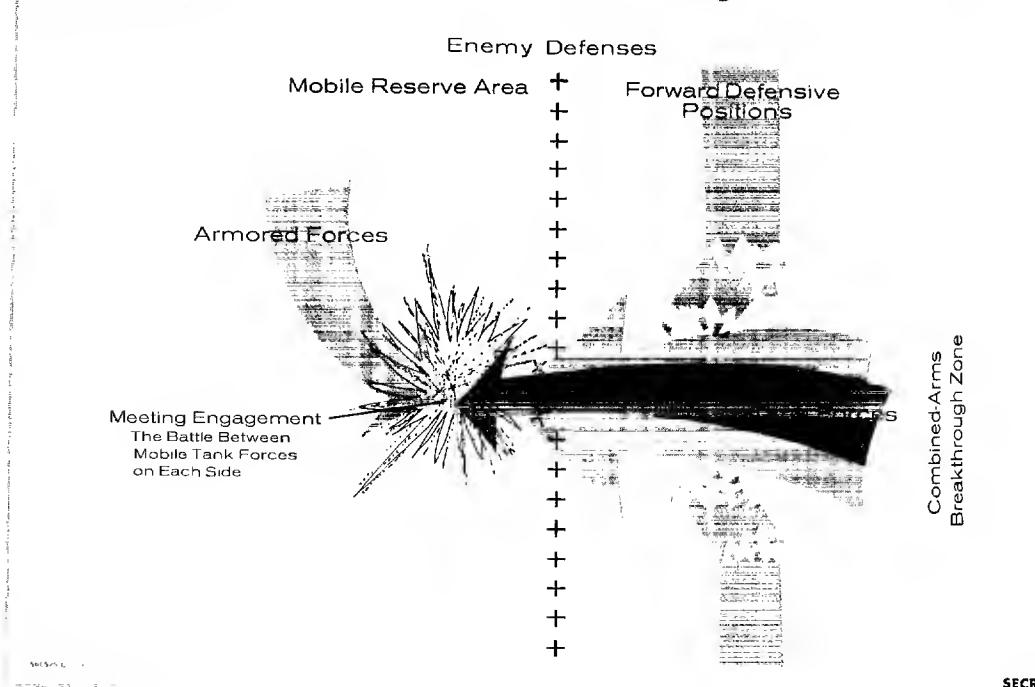
In Meeting Engagements. In the Soviet view, the decisive blow in a ground operation would be delivered in a confrontation between the attacker's large tank units, which had been committed to exploit the breach in the enemy's defenses, and the enemy's armored forces, which had been held in reserve for counter-attack purposes. (See diagram at right.) In both Soviet and Western military terminology, this confrontation is known as the "meeting engagement."

The meeting engagement is a battle of maneuver in which highly mobile forces on both sides engage each other from the march, with neither side in a defensive posture. In most cases, the combatants would come upon each other suddenly with little opportunity for preplanning or reconnoitering. Under such conditions the side with the superior commanders and the more responsive command and control probably would prevail. The Soviets believe that meeting engagements would be especially common on the nuclear battlefield and have stressed this form of combat in field exercises and tactical war games.

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## Conceptual Meeting Engagement in a Breakthrough



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In Pursuit. According to the Soviet concept, pursuit of withdrawing enemy units would begin after a Soviet breakthrough and a successful meeting engagement. Tank units, with their mobility and shock power, would play the key role in pursuit operations.

The objective of pursuit operations is the early destruction, isolation, or entrapment of the retreating enemy armies. Soviet tank forces would in effect be racing retreating units to likely defensive barriers such as the Rhine, and to resupply and embarkation points deep in the enemy rear area. Soviet commanders would seek to keep continuous pressure on retreating enemy forces day and night to prevent them from regrouping or occupying a new defensive line and to complicate their attempts to use nuclear weapons. If possible, Soviet armies would use routes parallel to those used by the retreating enemy, hoping to outdistance him and turn his flanks or seize critical areas astride his withdrawal routes. It is this requirement which underlies the emphasis in Soviet planning on achieving and sustaining high rates of advance.

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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

Intelligence Community Staff

22 OCT 1975

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Deputy Director for Estimates  
Defense Intelligence Agency  
Washington, D.C. 20301

Dear Jim:

Thank you for alerting us to DIA's reaction to the OPR study on "Chinese Politics and the Sino-Soviet-US Triangle."

I concur with DIA's view that the study, while controversial, is extremely useful. It concerns issues which are difficult for the Community to resolve but which are obviously of great significance. I plan to see how high-level consumers, as represented on the NSCIC Working Group, react to this study. I would also like, by the way, to bring to the same group's attention the study written by [redacted] on "Soviet Support for Wars of Liberation." I'll let you know about reactions to both papers.

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Thanks also for the background paper you forwarded on "PRC Statements Concerning the United States' World Position," a timely and well-executed update.

Sincerely,

[redacted]  
Signed

Samuel V. Wilson  
Lieutenant General, USA  
Deputy to the DCI for the  
Intelligence Community

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IC 75-2551  
20 October 1975

MEMORANDUM FOR: Deputy to the DCI for the Intelligence Community  
THROUGH: Chief, Product Review Division  
SUBJECT: Reply to [redacted] for Materials He Forwarded  
for your Info 25X1

1. The Director of Estimates in DIA has sent you a copy of General Graham's comments on OPR's Executive Overview of "Chinese Politics and the Sino-Soviet-US Triangle." General Graham takes exception to the approach and some findings of the study. See Attachment A.

2. We have included the full version of the OPR study in the "new business" section of your briefing book for the NSCIC Working Group meeting on 22 October. We thought it sufficiently well-done and yet controversial enough to deserve soliciting the Working Group's reactions. In effect DIA has admitted seeing the same qualities in the study. All the more reason, perhaps, for you to propose sending it to the NSCIC Working Group. It would seem appropriate to send the equally controversial DIA/DE memorandum, "Soviet Support for Wars of Liberation," to the Working Group. That is also in your briefing book. [redacted] 25X1  
[redacted] has informally agreed to have it vetted to the Working Group.

3. Attachment B is a DIA/DE background paper sent for your info by [redacted] In Attachment C we have prepared a note from you to [redacted] thanking him for the paper and indicating that you intend to solicit the reaction of the NSCIC Working Group to both the OPR study and the DE memorandum.

[redacted]  
IC/PRD 25X1

[redacted]  
IC/PRD 25X1

Attachments:

- A - General Graham's Comments on  
Executive Overview
- B - DIA/DE Background Paper
- C - Draft Letter to [redacted]

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IC 75-2551

Distribution:

Original - D/DCI/IC (w/atts.)  
1 - C/PRD (& PRD Chrono)  
 - IC Registry (w/atts.)  
1 - WMH Chrono  
1 - RJA Chrono (w/atts.)  
1 - AB Subject (w/atts.)

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**Next 33 Page(s) In Document Exempt**

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